

Britain plc in liquidation

2006 - ?

October 2023

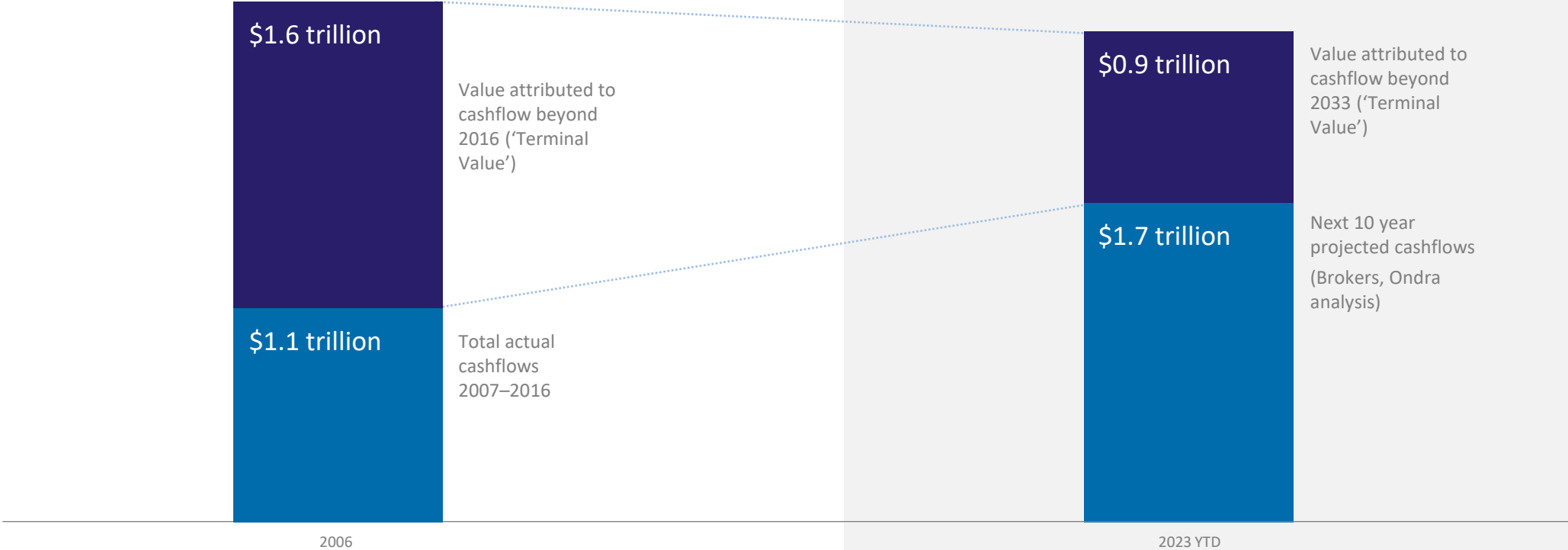


The value of the FTSE 100 attributable to the time horizon beyond 10 years (Terminal Value) has collapsed, which is reflected in the decline of the UK's earnings multiple

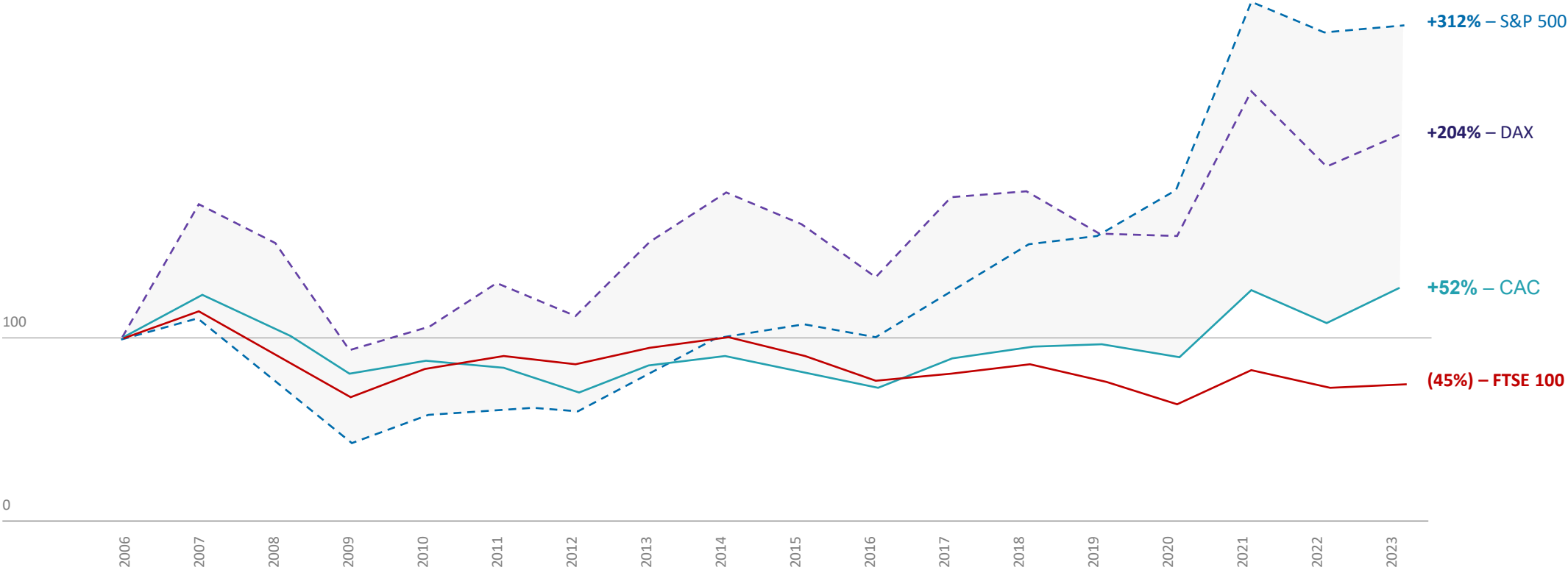
FTSE 100 in 2006 and today, split into initial 10 years and thereafter

MCAP \$2.7 trillion
P/E (CY) 17x

\$2.6 trillion
11x



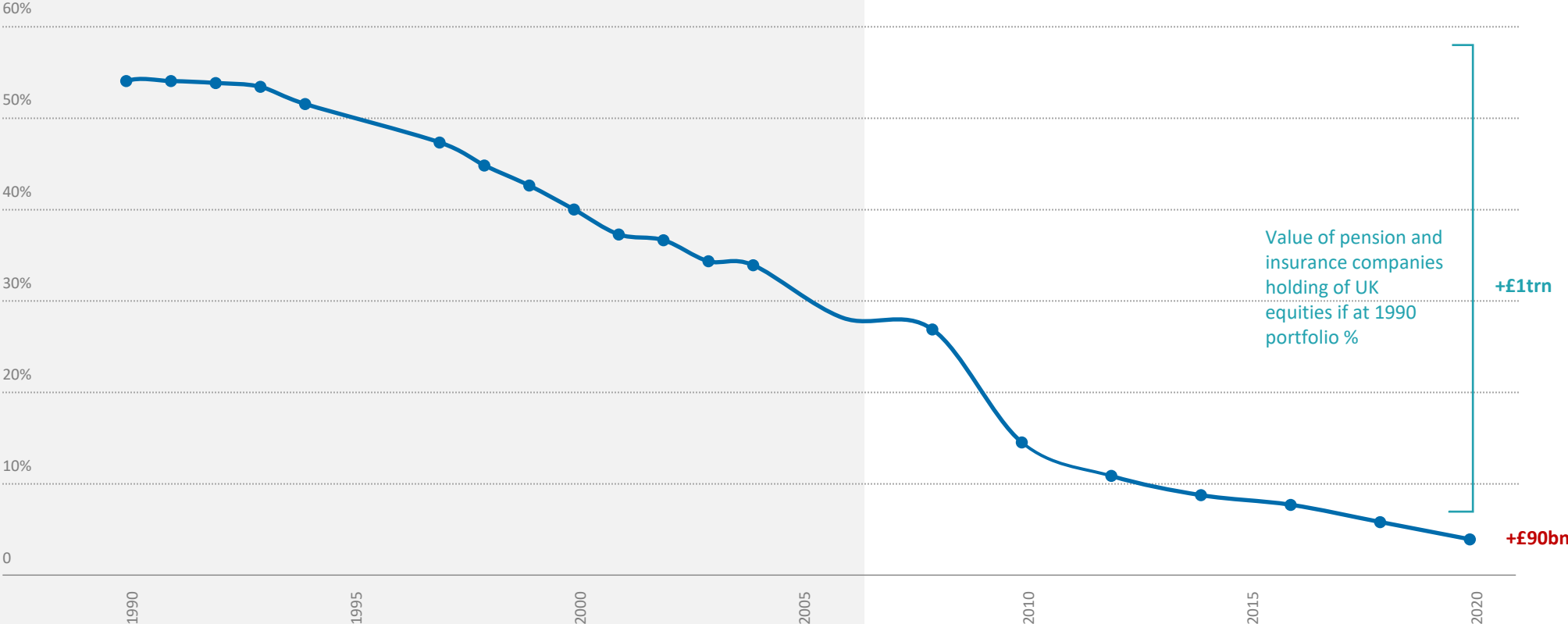
While the FTSE 100's Terminal Value has collapsed, that of our main peers has grown significantly over the same period





This all started with the liquidation by UK pension funds and insurance companies of their holdings of listed domestic equities, driven by pension accounting, regulation and consultants

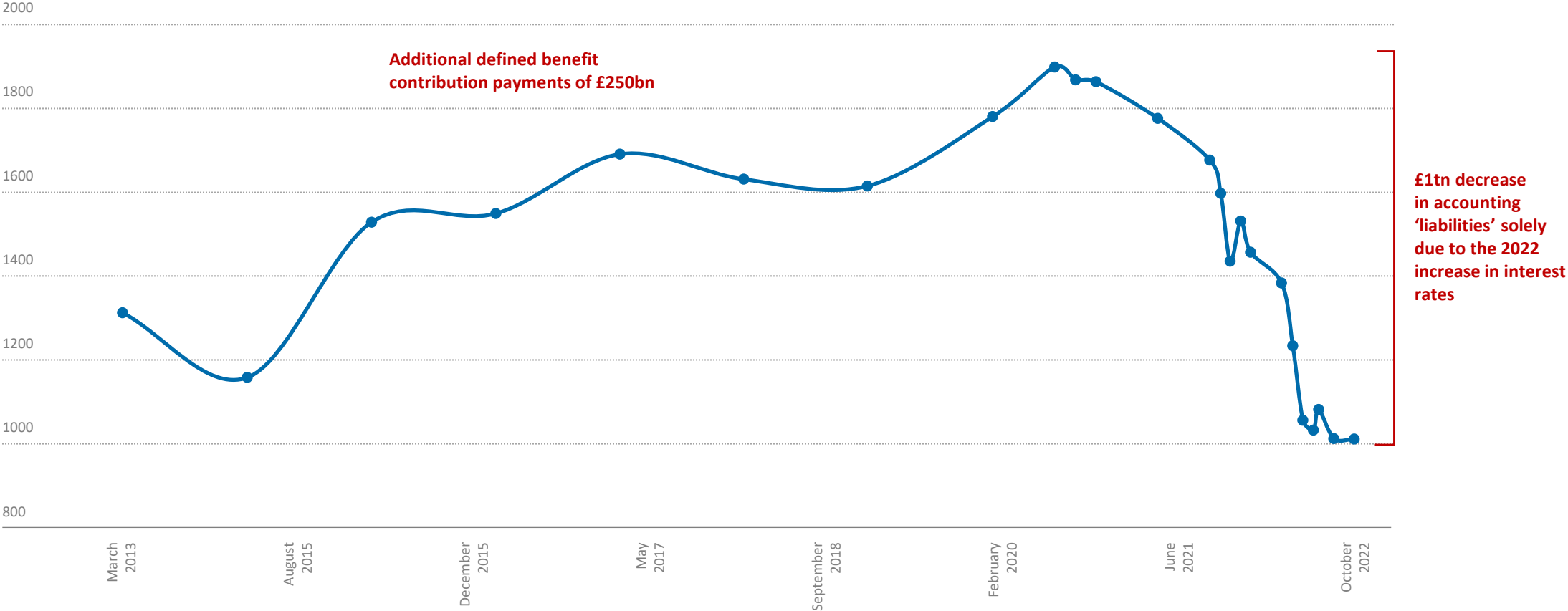
Ownership of UK listed equities by domestic pension and insurance companies (%)





And was amplified by the £250bn of additional DB pension fund contributions driven by what was proven in 2022 to be an accounting fiction arising from a decade of low interest rates

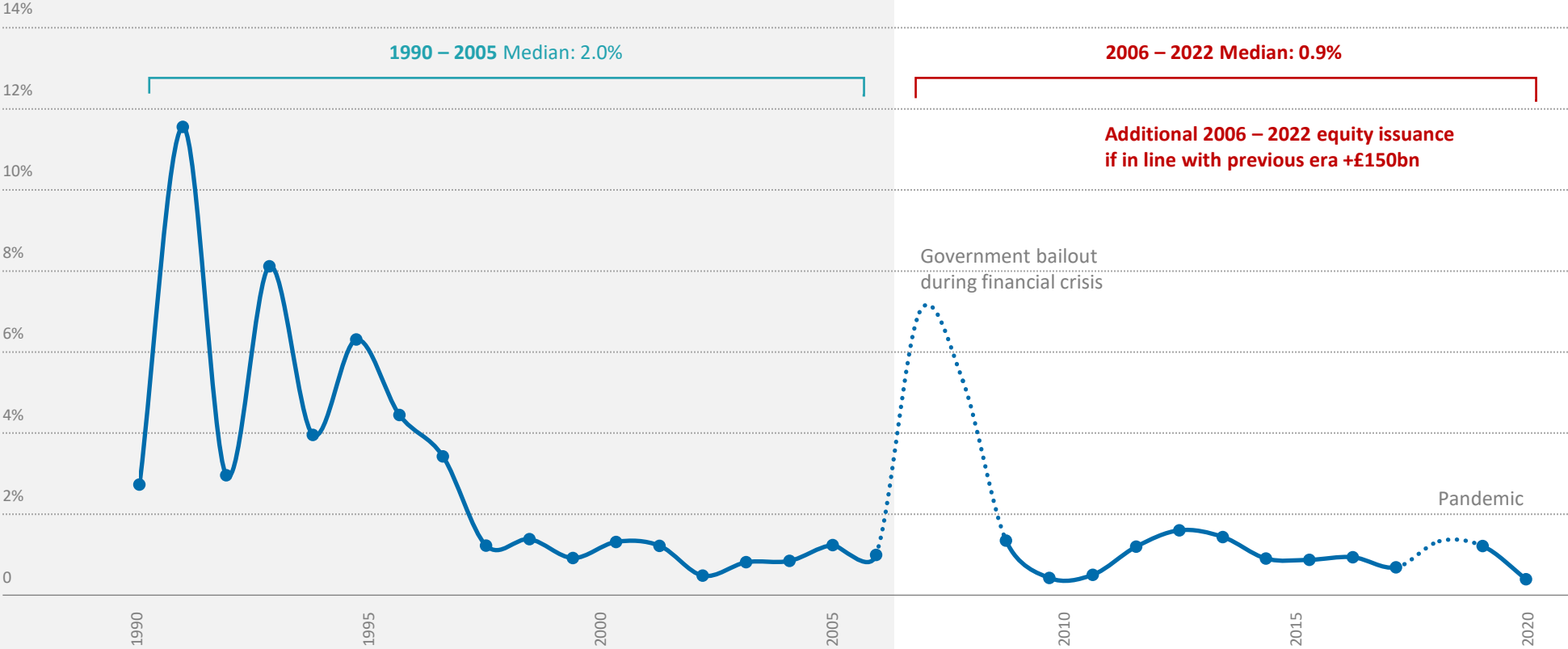
1 | Total corporate sector DB liabilities (£m, as per PPF)





Not surprisingly, the disappearance of the domestic equity base and related liquidity has curtailed the supply of new primary capital for UK listed companies

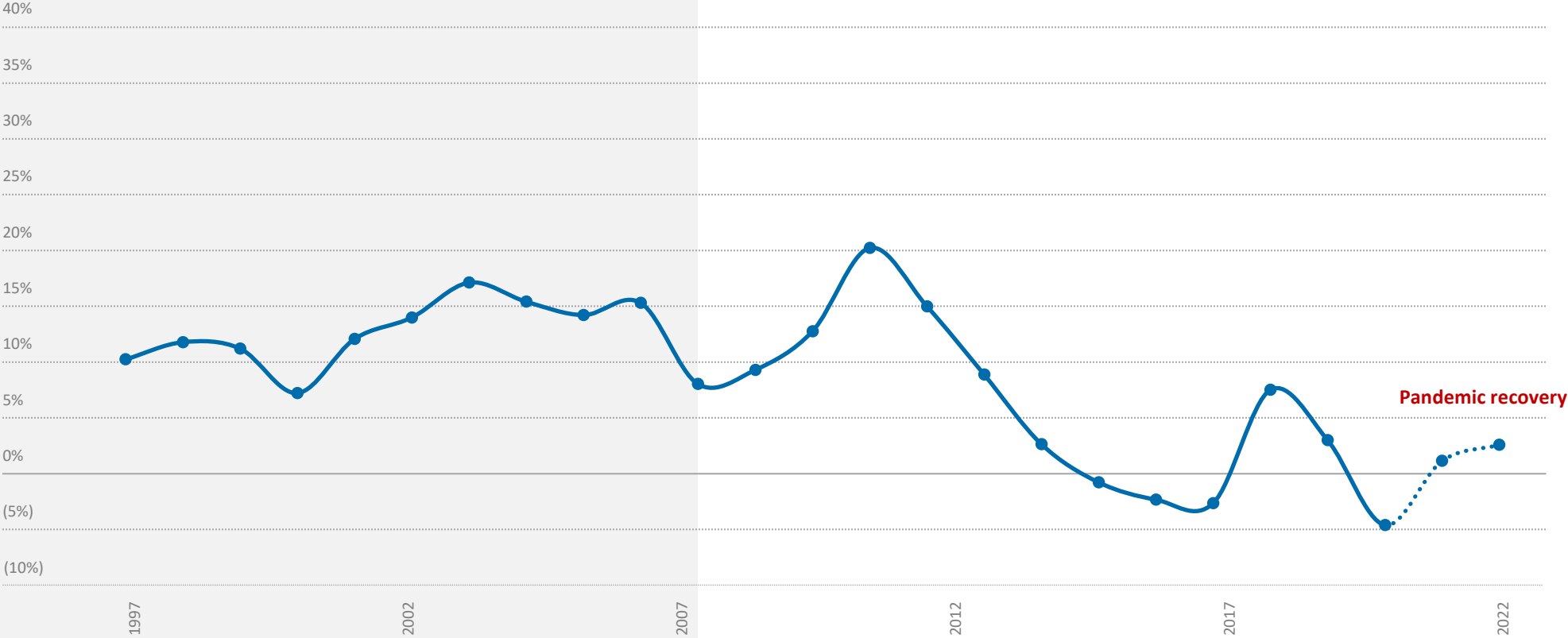
2 | Primary capital raised as a percentage of FTSE 100 market capitalisation (%)





This burden, along with the absence of new primary capital, has heavily constrained UK companies' ability to invest, a key factor behind the declining earnings growth

FTSE 100 – 10 year rolling earnings CAGR (% USD)

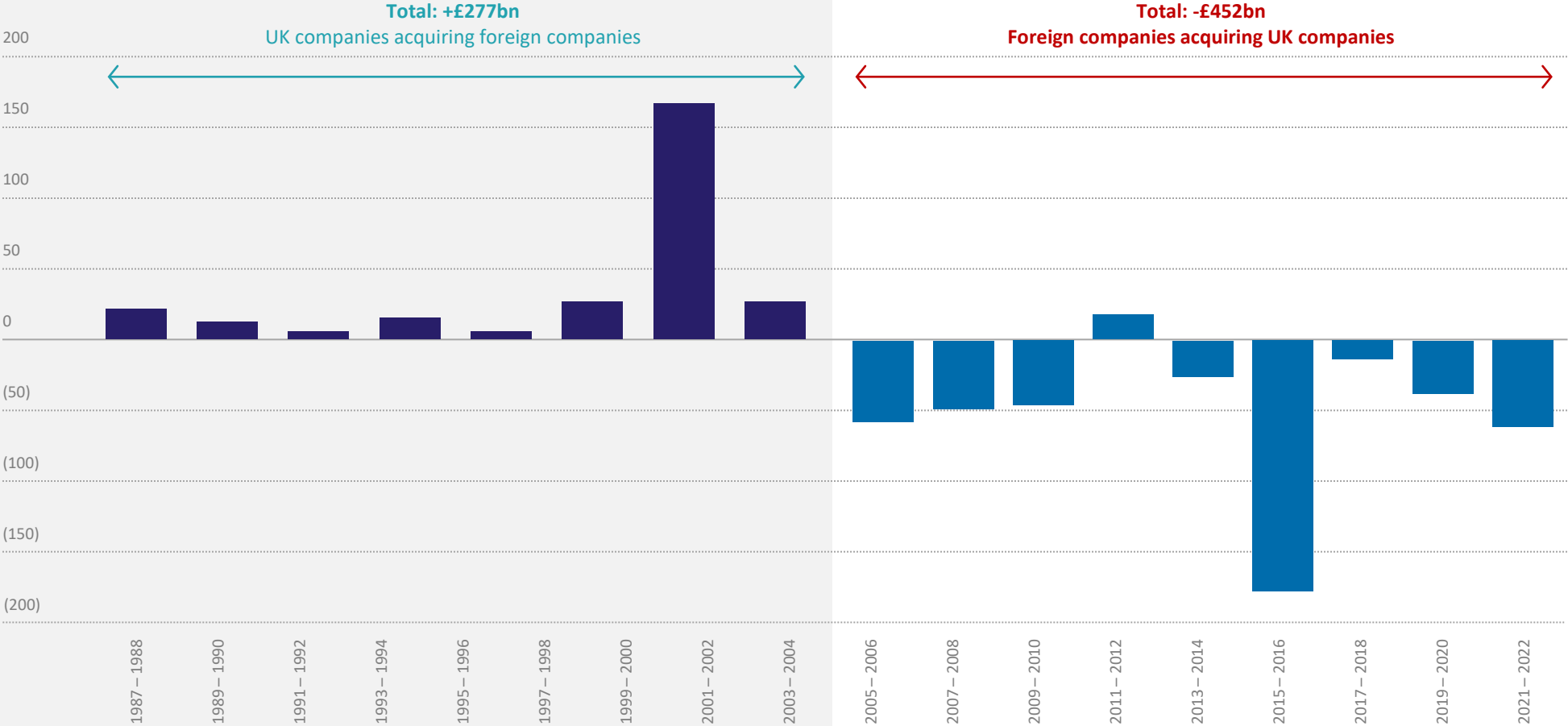


Pandemic recovery



This is further reflected in the complete reversal of the M&A trend – from significant overseas acquisition led growth to wholesale liquidation

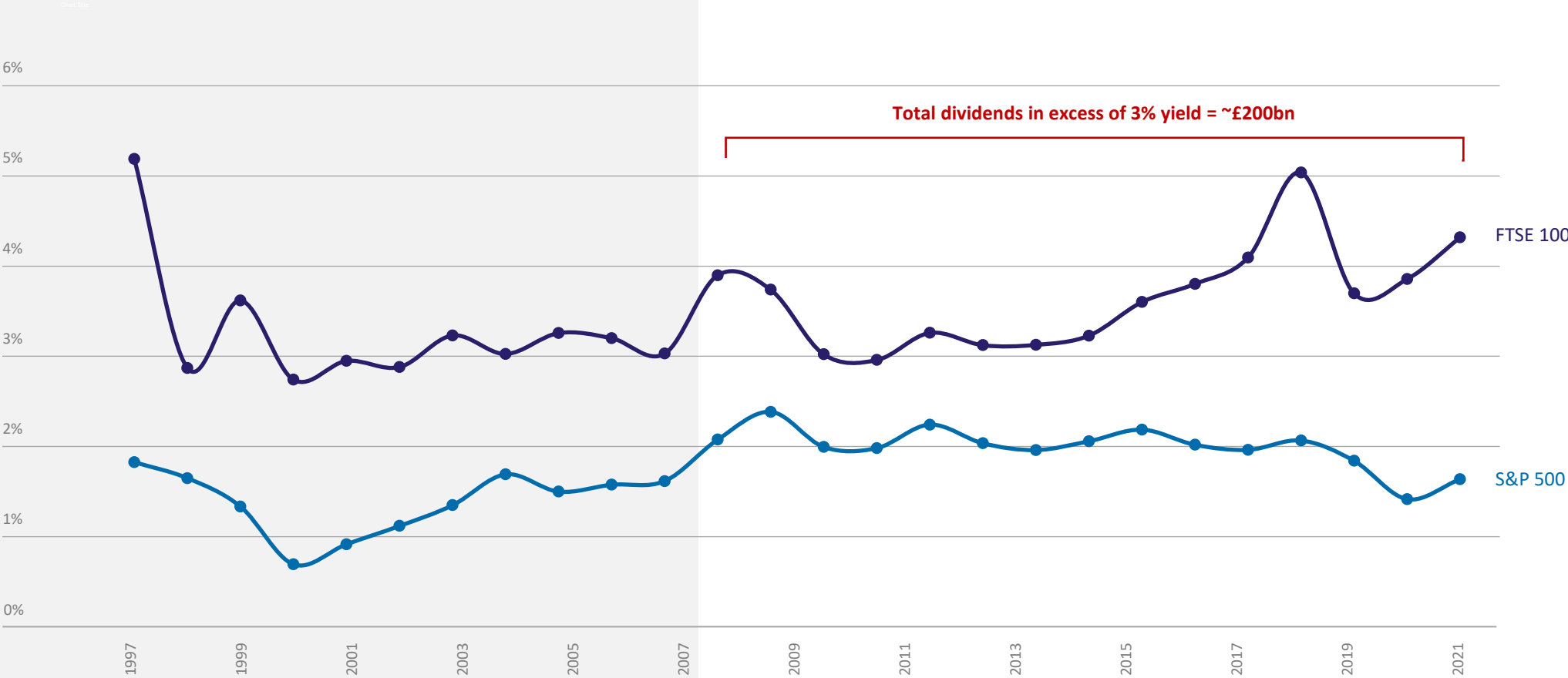
Total net value of outward / (inward) M&A of UK Companies (£bn)





Declining earnings growth, in turn, has been a primary driver of higher dividend expectations to compensate for the lack of capital appreciation

3 | Dividend yield of FTSE 100 & S&P 500 (%)



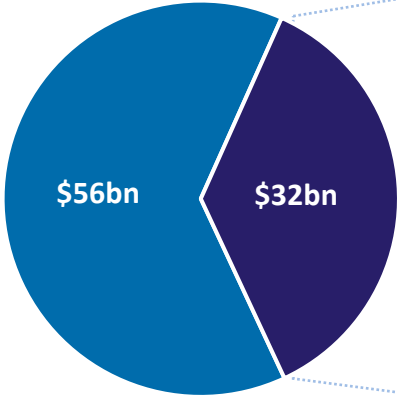


Overseas ownership of listed UK equities now entails significant capital leakage – every year

4 | FTSE 100 dividends and buybacks in 2004 and 2022

2004

Total distributions = \$90bn

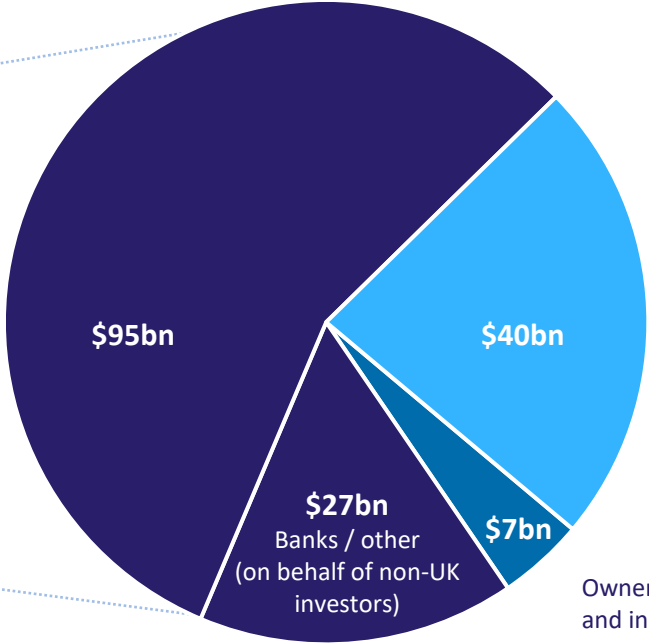


65% retained
Ownership by pension funds and insurance companies (33%)

35% outside UK

2022

Total distributions = \$170bn

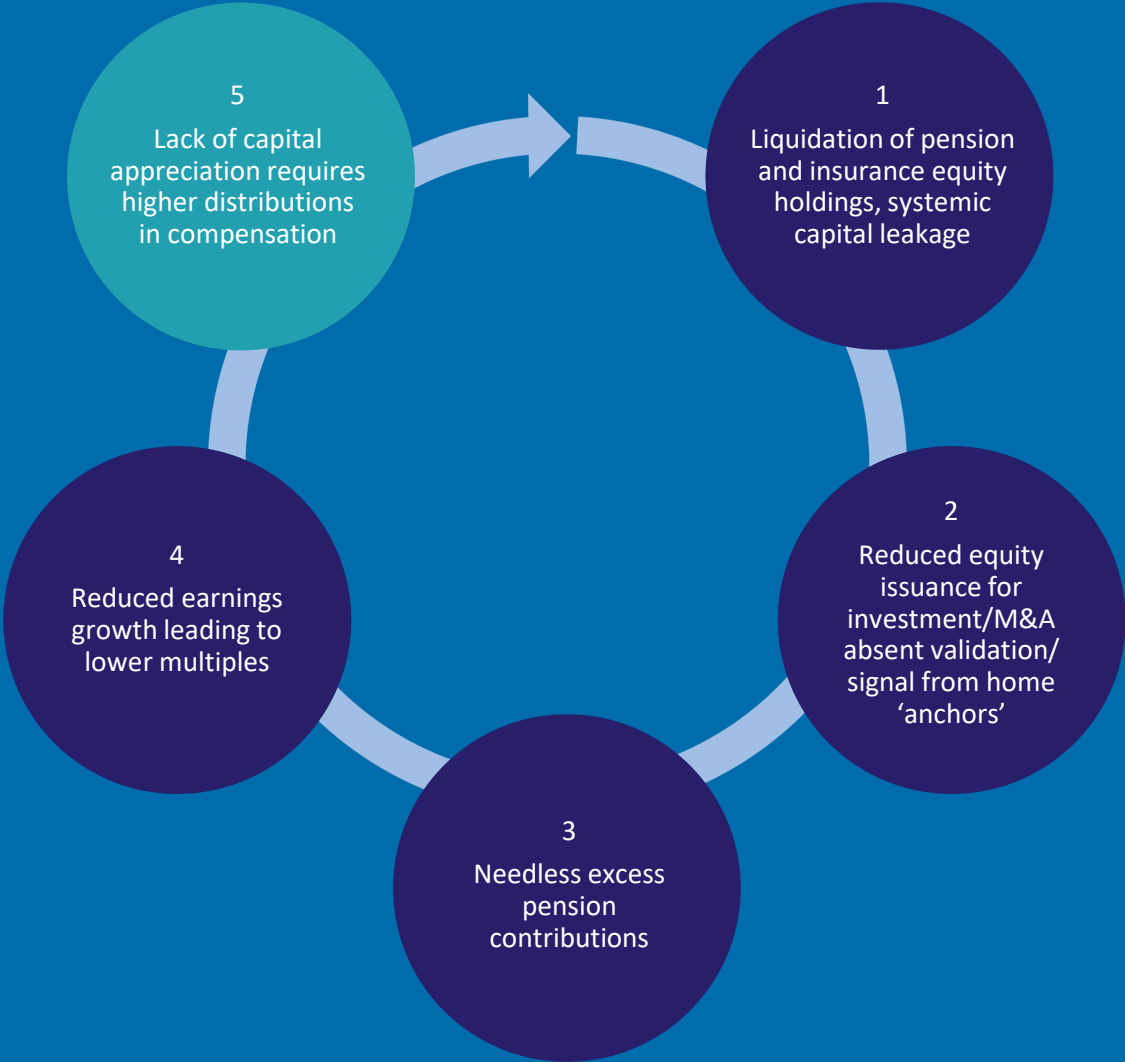


Unit Trusts, Public, individuals

Ownership by pension funds and insurance companies (4%)

Additional recycling within the UK system if pension funds and insurance companies had maintained equity % = £200bn

The UK corporate sector is now at the tail-end of a self-reinforcing liquidation process



These four factors aggregate to £850bn, which more than account for the absence of FTSE 100 value creation during the last two decades

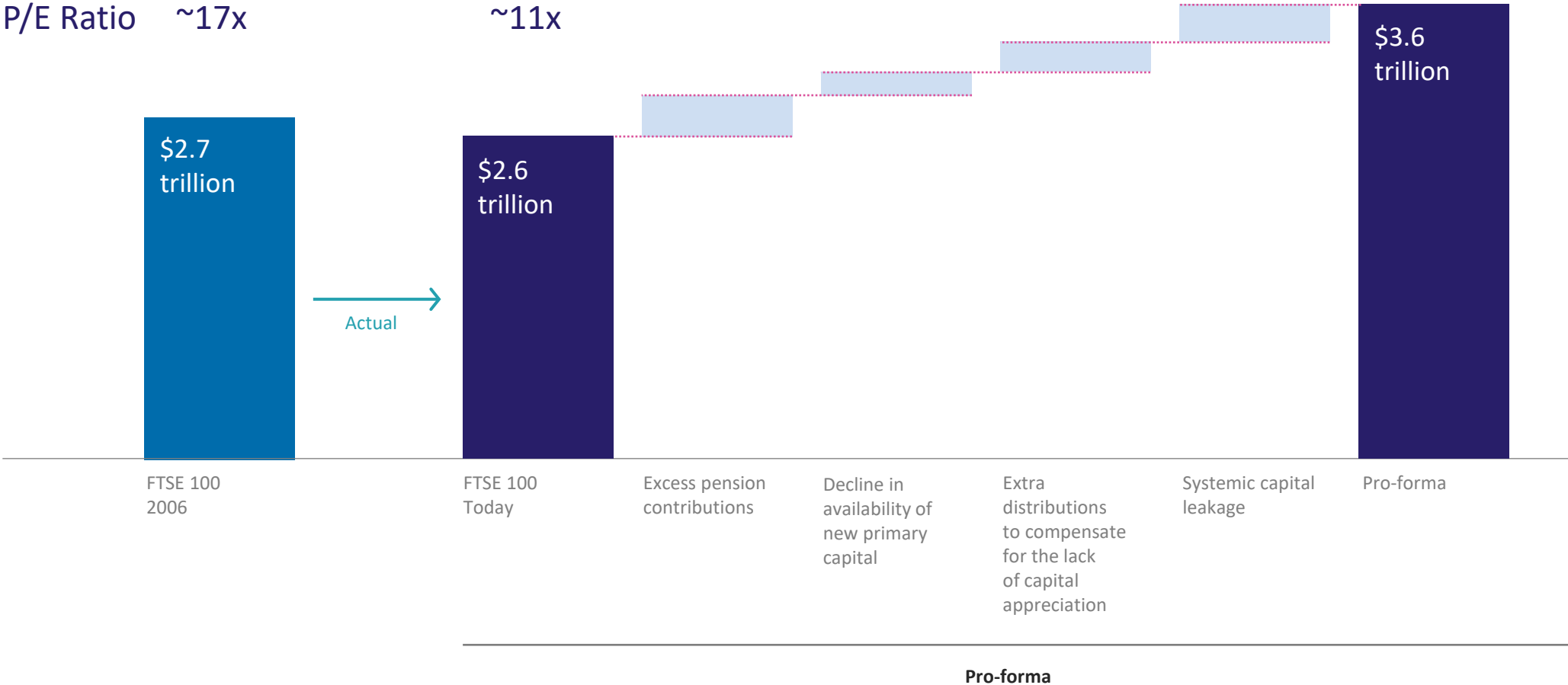


		Estimated impact	Explanation
1	Excess pension contributions	~£250bn	Amount of excess pension contributions by sponsors to UK defined benefit pension funds
2	Decline in availability of new primary capital	~£150bn	UK new primary capital issuance to continue in line with long-term historic average
3	Extra distributions to compensate for lack of capital appreciation	~£200bn	Assuming long-term FTSE 100 dividend yield remained at 3%, consistent with earnings growth prevailing in early 2000s
4	Systemic capital leakage	~£200bn	Assuming UK pension funds and insurance companies maintained their one-third interest in UK listed equities in line with early 2000s

But for these capital burdens and leakages the FTSE 100 value creation would have been respectable

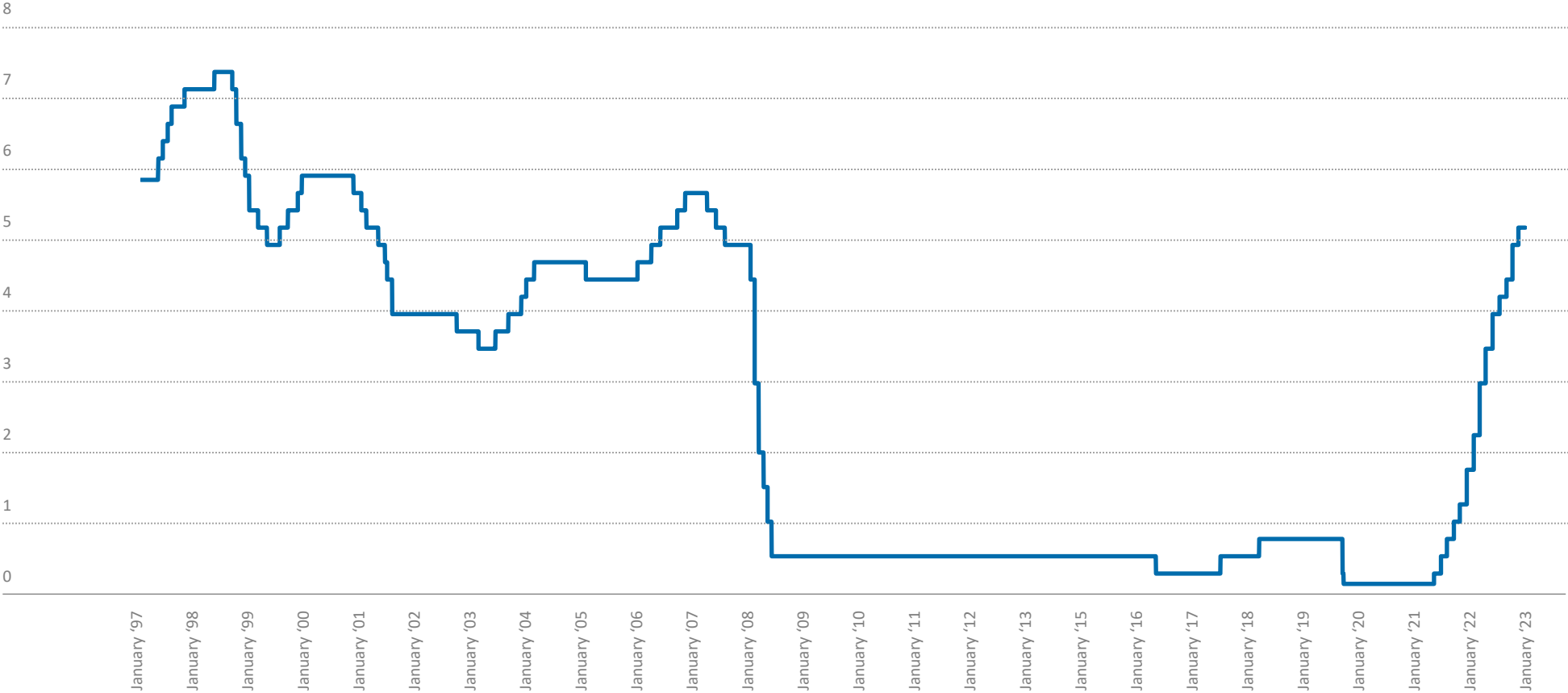


Estimated as pro-forma Terminal Value of FTSE 100 incorporating \$1.1trn effect of the four factors (US\$trn)



Supporting material

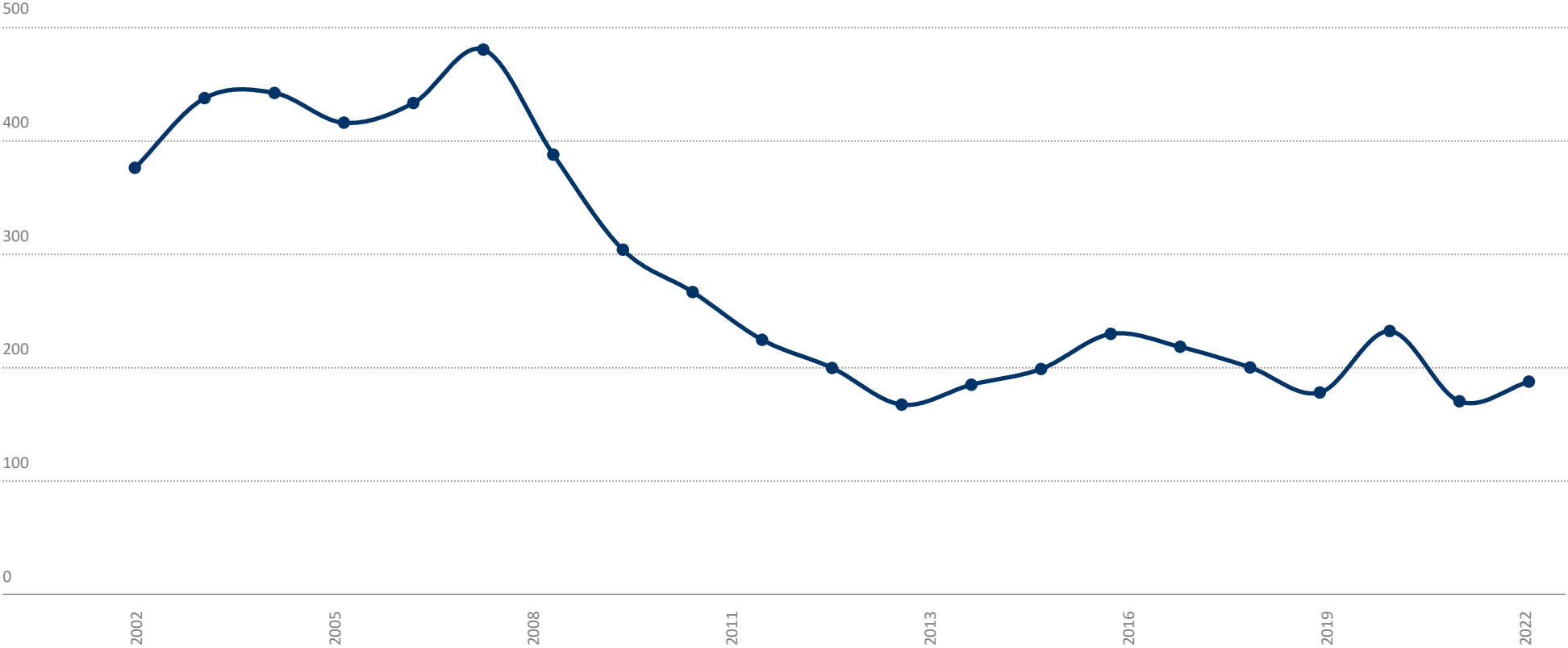
The decade-long period of near-zero interest rates beginning in 2009 severely raised defined benefit pension liabilities for UK corporates leading to substantial deficit contributions



FTSE 100 has experienced a steady decline in trading volume, severely decreasing domestic liquidity, a key condition for raising new capital



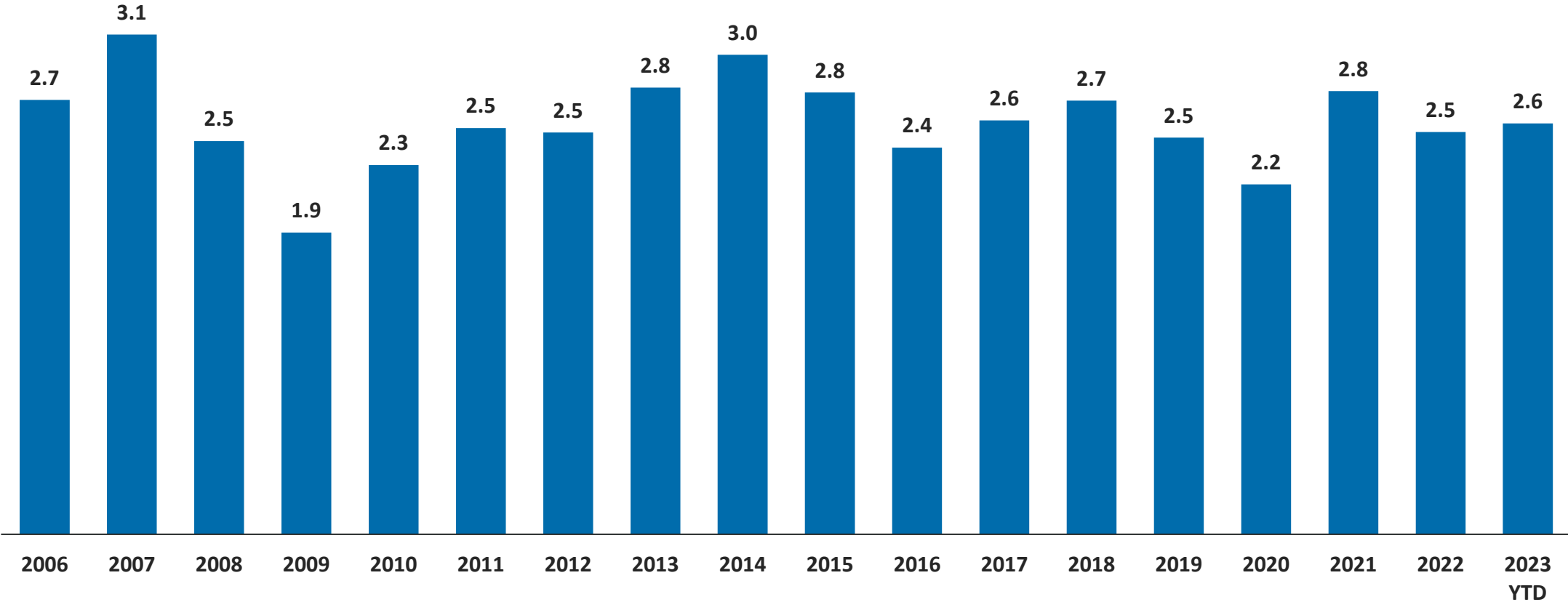
FTSE 100 trading volumes (bn shares)



The performance of the FTSE 100 has been flat since 2006



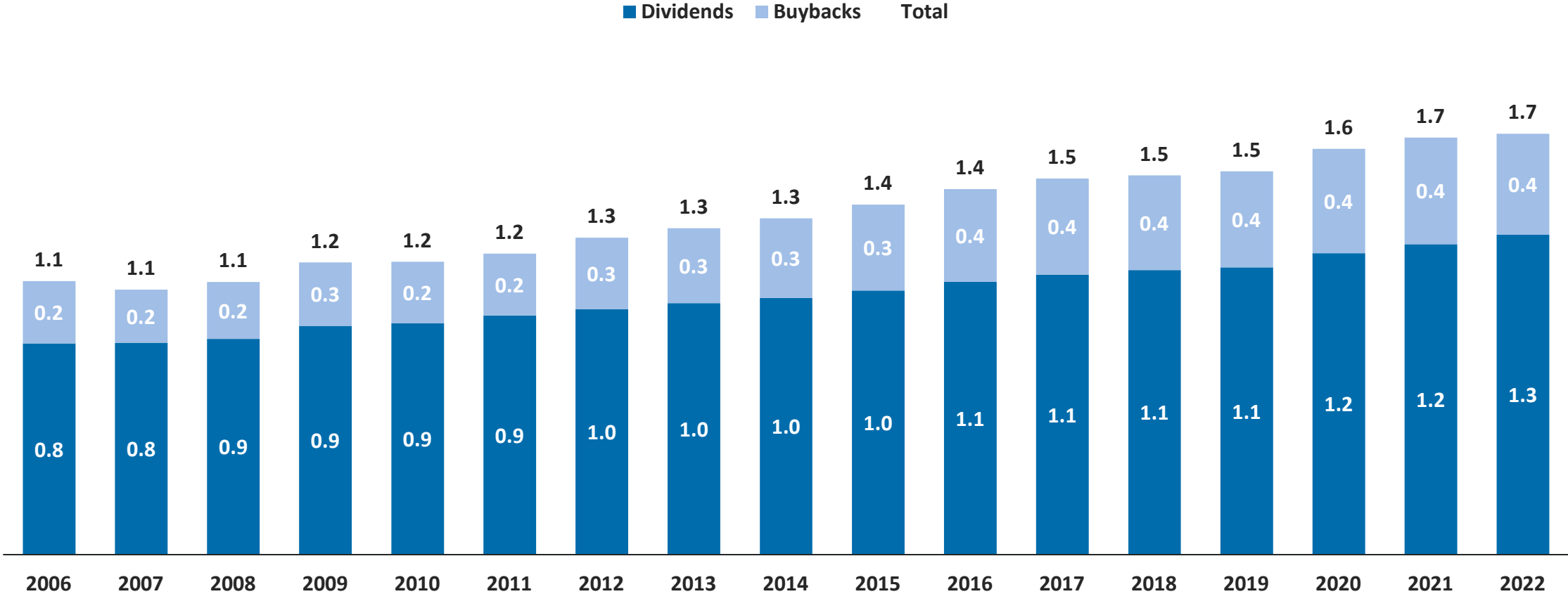
Total market capitalisation of FTSE 100 stocks (\$trn, average over the year)



Next 10 year total distributions to shareholders (dividends and buybacks) continue to climb



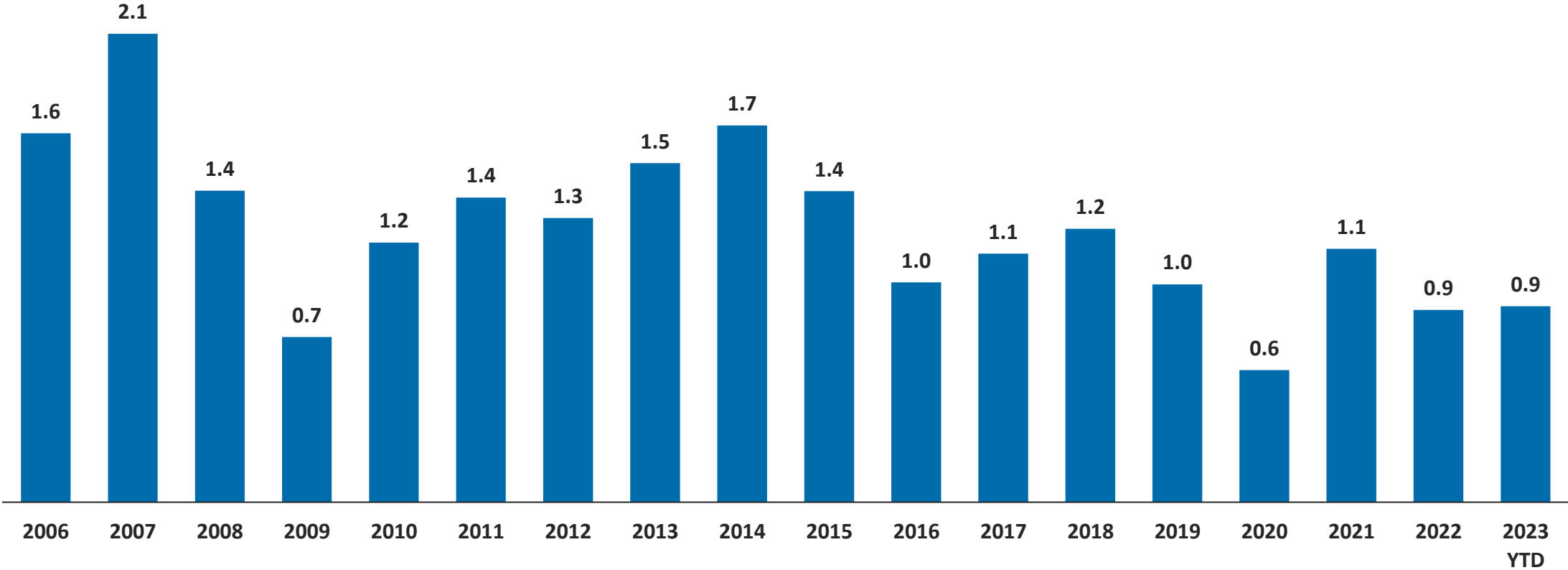
Assuming 3% p.a. dividend growth and \$40bn p.a. of buybacks in (fixed) (\$trn)



Leading to a collapse of the Terminal Value



FTSE 100 market capitalisation minus next 10 year distributions (dividends + buybacks)



Sources and footnotes



Page(s)	Source(s) and footnotes
2 - 16	Main sources: Bloomberg; ONS, PPF
2-3	Source: Bloomberg; Notes: (1) Index composition as of 13/09/2023. (2) Index figures (market capitalisation, buybacks, dividends, earnings...) calculated as summation across current constituents based upon average over the period. (3) P/E ratio calculated as summation of constituent earnings / summation of market capitalisations. (4) 10-year figures are summation of ten-years forward dividends and buybacks respectively. (5) Figures post-2012 include projections 2023 onwards based on 3% YoY dividend growth and flat \$40bn p.a. buybacks for FTSE 100 (in line with last 5 year average). (6) UK, US, France, and Germany, refer to FTSE 100, S&P 500, CAC, and DAX indices respectively.
4	Source: Office for National Statistics (Ownership of UK quoted shares); Notes (1) Based on the percentage of total market value of UK quoted shares where the beneficial owners were insurance companies or pension funds.
5	Source: PPF 7800 Index (PPF Purple Book). See Tony Blair Institute “Investing in the Future: Boosting Savings and Prosperity for the UK” for £300bn of excess pension contributions (of which £250bn assumed in relation to FTSE 100 companies)
6	Source: Bloomberg (Primary issuance incl. IPO’s); Notes: (1) Percentage calculated as: (summation of new primary equity issuance raised by UK companies above \$100m) / (average market capitalisation of the FTSE 100) for each respective year; (2) Medians of 2.0% and 0.9% respectively calculated as the median from 1990-2005 inclusive and 2006-2022 inclusive respectively. If new issuance had been maintained in line with 2% median for 1990 – 2005, this would correspond to £380bn of additional new issuance. (3) Average new issuance between 1997 – 2005 was 1.2% vs. 0.7% between 2007 – 2022 (excl. government bank bailouts). If new primary issuance had been maintained at 1.2% level between 2006 – 2022 this would correspond to £167bn of new primary issuance. £150bn applied as a conservative measure.
7	Source: Bloomberg; Notes: (1) 10 year rolling growth is calculated as the percentage growth CAGR from the current year and 10 years prior for the FTSE 100 index
8	Source: Office for National Statistics (Mergers and acquisitions involving UK companies); Notes: (1) Outward M&A defined as transactions with a UK acquirer and foreign target; Inward M&A defined as transactions with a foreign acquirer and UK target, net values were then calculated using acquisition values.
9	Source: Bloomberg. Calculated as CY dividends divided by average market capitalisation over the year. 3% is the approximate yield that prevailed in the early 2000s when earnings growth of the UK corporate sector was significantly higher than today and is therefore a rough proxy of what the dividend yield would be today if earnings growth had been maintained (average dividend yield from 1998 – 2005 of 3.1%). Excess dividend paid between 2006 and 2022 above 3.1% of £199bn
10	Source: ONS (Ownership of UK quotes shares), Bloomberg (total distributions of dividend and buybacks). Ownership by “rest of world” (RoW) of from 2004 to 2022 of UK equities has increased from 36% to 56%. If RoW ownership had been maintained at 2004 levels \$287bn had been maintained within the UK system while if UK Pension funds and insurance companies had maintained ownership levels at 2004 levels (33%), then \$416bn of dividends and buybacks would have been maintained within the UK system. £200bn applied to adjust for the theoretical double counting of excess dividends above 3% equivalent to c.\$35m (c.f. slide 9).
13, 15 - 19	Source: Bloomberg



By accepting this presentation you agree to be bound by the following:

This presentation is furnished on a confidential basis only for the use of the intended recipient and only for discussion purposes, may be amended and/or supplemented without notice and should not be relied upon for the purposes of entering into any transaction or other commitment whatsoever. The information presented herein is given as at its date of publication and will be deemed to be superseded by any subsequent versions of this presentation and is subject to the information later appearing in any related prospectus, offering circular, pricing supplement, term sheet, confirmation or other formal offer or transaction document (the "Related Documentation"). Information other than indicative terms presented herein (including, without limitation, market data and statistical information) has been obtained from various sources which Ondra Partners considers to be reliable. However, Ondra Partners makes no representation or warranty, express or implied, as to, and accepts no responsibility or liability whatsoever and howsoever arising (in negligence or otherwise) for, the fairness, accuracy or completeness of such information or as to whether such information is up to date. All projections, valuations and statistical analyses are provided to assist the recipient in the evaluation of the matters described herein. They may be based on subjective assessments and assumptions and may use one among alternative methodologies that produce different results and, to the extent that they are based on historical information, they should not be relied upon as an accurate prediction of future performance.

This presentation does not constitute advice or a recommendation to enter into any transaction or offer or an agreement, or a solicitation of an offer or an agreement, to enter into any transaction (including, without limitation, for the provision of any services). By furnishing this presentation to the recipient, Ondra Partners is not committing to any transaction. Although any indicative information included in this presentation is reflective of the terms, as of specified date, under which Ondra Partners believes a transaction might be arranged or agreed, no assurance is given that such transaction could, in fact, be executed at the specified levels or on the specific terms indicated.

Transactions of the sort described in this presentation contain complex characteristics and risk factors. Transactions incorporating derivatives may create additional risks and exposures. Products mentioned in this presentation may not be eligible for sale in some states and countries. The value of and the income produced by such products may fluctuate, so that an investor may get back less than the amount originally invested. Value and income may be adversely affected by exchange rates, interest rates or other factors. Past performance is not necessarily indicative of future results. If any such product is income producing, part of the capital invested may be used to pay that income. Before entering into any transaction, you should consider the suitability of the transaction to your particular circumstances and independently review (with you professional advisers as necessary) the (i) specific financial risks as well as the legal, regulatory, credit, tax and accounting consequences of entering into such transaction; and (ii) any information, warning, risk disclosures and other matters disclosed in the Related Documentation. Any decision to enter into any transaction must be made solely on the basis of the Related Documentation. Ondra Partners does not act as an adviser (including, without limitation, with respect to legal, regulatory, credit, tax or accounting matters) or fiduciary to any of its counterparties except where a written agreement expressly provides otherwise.

Ondra Partners, its members and/or employees, may from time to time hold long or short positions in securities mentioned in this presentation or in any derivative instrument based on such securities. One or more member and/or employee of Ondra Partners may be a director, officer or employee of the issuer of any securities mentioned in this presentation. Ondra Partners may from time to time provide corporate finance or other services to, or solicit corporate finance or other business from, any company mentioned in this presentation. Neither this presentation nor any part or copy of it may be taken or transmitted into: the United States (US) or distributed, directly or indirectly, in the US or to any "US person", as that term is defined in the US Securities Act of 1933; or, Australia, Canada, Japan or to any resident of Japan, or distributed directly or indirectly in Australia, Canada, Japan or to any resident of Japan. Any failure to comply with this restriction may constitute a violation of US, Australian, Canadian or Japanese securities law. Further, the distribution of this presentation in other jurisdictions may be restricted by law, and persons into whose possession this presentation comes are required to inform themselves about, and observe, any such restrictions.

This presentation is exempt from the general restriction on the communication of invitations or inducements to enter into investment activity (within the meaning of s21 of the Financial Services and Markets Act 2000 ("FSMA")) and has therefore not been approved by an authorised person within the meaning of FSMA and is for distribution in the UK only to (i) persons who have professional experience in matters relating to investments falling within article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Order") (ii) high net worth entities falling within article 49(2)(a) to (d) of the Order; or (iii) any other person to whom this presentation may lawfully be provided (all such persons together being referred to as "Relevant Persons"). This presentation is directed only at Relevant Persons and other persons should not act or rely on this presentation or any of its contents.

In connection with our response to new requirements arising as a result of the implementation in the UK of MiFID II, all calls made to or from Ondra (including all Ondra mobile phones) will be recorded.

This presentation and its contents are proprietary to Ondra Partners and its affiliates, and no part of this presentation or its subject matter may be reproduced, disseminated or disclosed without the prior written approval of Ondra Partners. Reference herein to "Ondra Partners" shall include Ondra Partners and its affiliates. Ondra LLP, trading as Ondra Partners, is authorised and regulated by the Financial Conduct Authority.

Registered in England and Wales. Office:
125 Old Broad Street, 23rd Floor, London, EC2N 1AR.
T: +44(0)20 7082 8750.

Companies House Registered Number: OC340822.
©2023 Ondra LLP. All rights reserved.

Contact us



London

125 Old Broad Street
London EC2N 1AR

contact@ondra.com

Paris

37 Avenue de Friedland
Paris 75008

contact@ondra.fr